



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 436TH AIRLIFT WING (AMC)

MAR 11 2011

Colonel Mark D. Camerer
Commander, 436th Airlift Wing
201 Eagle Way
Dover AFB DE 19902-5201

Dear Newcomer

Congratulations on your assignment to Dover Air Force Base – the home of America's Preeminent Expeditionary Airlift Team! I am pleased to be one of the first to welcome you.

Team Dover includes the 436th Airlift Wing and 18 tenant units including our Reserve associate, the 512th Airlift Wing and the Air Force Mortuary Affairs Operations Center. Together we are committed to setting the standard in accomplishing the Air Force's mission to fly, flight, and win! We provide Global Reach for America to every corner of the globe, and our warfighter support is incomparable.

You will soon have the opportunity to serve at the installation that was recognized as being #1 in the Air Force in 2008 and #1 in Air Mobility Command in both 2008 and 2010. You are joining an incredible team. I have had the opportunity to serve in a number of high-performing organizations during my career and I can say without question that this is the best. Firmly embedded in Dover's culture of excellence is a passion for continuous process improvement, top-down and bottom-up communication, mutual support, and leadership at all levels that is both creative and aggressive. These elements combine to make Team Dover one of the most innovative, dynamic, resourceful and mission-focused organizations in our Air Force.

We have a great mission, a great installation, and we are in a great location. The city of Dover and the central Delaware region offers everything you need from day-to-day. Additionally, if you enjoy beaches, larger cities, or the rural countryside, they all can be reached within a short drive. In 2009, the community surrounding Dover AFB was recognized by the AMC Commander as being the most supportive community of any associated with an AMC base. We're excited that you are headed this way and the people of central Delaware are too.

I wish you all the best during your move and I look forward to seeing you after you arrive. If there is anything we can do to assist with your transition, please let us know!

A handwritten signature in black ink, appearing to read "M.D. Camerer", is positioned above the typed name.

MARK D. CAMERER, Colonel, USAF
Commander

Deliver!